

09:00

## BUILDING BRIDGES 2025 SUMMIT | 09:00-12:30 | ROOM A

In 2026, at a turning point for sustainable finance, Building Bridges brings together global leaders from finance, policy, civil society, and the real economy. As regional fragmentation intensifies and the gap between long-term ambition and near-term economic realities widens, the focus shifts toward pragmatic, investable solutions with measurable outcomes. Our High-Level agenda is structured around key areas shaping capital allocation: policy fragmentation, energy security, infrastructure resilience, climate adaptation, artificial intelligence, and water as an emerging strategic asset.

|       | ROOM A                                                                                                                                                                   | ROOM B                                                                                                      | ROOM C                                                                                                                                 | ROOM E                                                                                                                                                                     | ROOM F                                                                                                                                                                                            | ROOM 9                                                                                                                                                             | SOLUTIONS STAGE                 | BB CONNECT                                    |
|-------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|-----------------------------------------------|
| 14:00 | <b>14:00-15:30</b><br><b>Unlocking Scalable Investment Opportunities in Emerging Markets</b><br>Swiss State Secretariat for Economic Affairs SECO                        | <b>14:00-15:00</b><br><b>Investing in regenerative value chains for returns and impact</b><br>Lombard Odier | <b>14:00-15:30</b><br><b>Climate Adaptation: From Risk to Impact</b><br>Swiss Bankers Association                                      | <b>14:00-15:30</b><br><b>How the Financial Sector Can Help Tackle Economic Inequality</b><br>Principles for Responsible Investment (PRI)                                   |                                                                                                                                                                                                   | <b>14:00-15:30</b><br><b>De-risking the Future: Nature-based Infrastructure for Insurability and Resilience</b><br>Global Infrastructure Basel (GIB) Foundation    | <b>More details coming soon</b> |                                               |
| 16:00 | <b>16:00-17:00</b><br><b>AI &amp; Nature</b><br>NatureAlpha                                                                                                              | <b>15:30-16:30</b><br><b>InTent</b><br>InTent                                                               | <b>16:00-17:30</b><br><b>Investing in the fashion transition: how asset managers can actively shape high-impact industries</b><br>AMAS | <b>16:00-17:30</b><br><b>Banking perspectives on social and human rights impacts of artificial intelligence</b><br>United Nations Environment Programme Finance Initiative | <b>15:30-17:00</b><br><b>Rapid Agricultural Information for Sustainable Finance and Risk Management</b><br>Remote-sensing Agricultural Assessments for Policy Impact and Decision-making (RAAPID) | <b>16:00-17:00</b><br><b>Bridging the Gap: Scaling Chronic Disease Care in Africa for High-Return Private Investment</b><br>Union for International Cancer Control |                                 | <b>15:30-16:30</b><br><b>Speed Networking</b> |
| 19:00 | <b>17:30-19:00</b><br><b>Unlocking Investment for Nature in Amazonia: Catalytic Capital for High-Integrity Ecosystems and Biodiversity</b><br>Conservation International | <b>17:30-19:00</b><br><b>From Risk to Investment: Financing Climate and Disaster Resilience</b><br>UNDRR    |                                                                                                                                        |                                                                                                                                                                            | <b>17:30-19:00</b><br><b>Catalytic Finance for De-Risking: Unlocking and Mobilising Impact Capital at Scale</b><br>BASE Foundation                                                                | <b>17:30-19:00</b><br><b>From Field Risk to Bankable Transition</b><br>Louis Dreyfus Company                                                                       |                                 |                                               |

Opening Cocktail | 19:00-21:00

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09:00

**HIGH-LEVEL PLENARY | 09:00-10:00 | ROOM A**
**INSURING CRITICAL SYSTEMS UNDER STRESS**  
Keeping Food Flowing in an ever Riskier Era

10:30

**ROOM A**
**10:30-11:30**
**Kickstarting the New UN Article 6 Carbon Market**

ITMO

**ROOM B**
**10:30-11:30**
**From Ambition to Asset Class: Sovereign Cooperation and the Direction of Carbon Markets**

UBS

**ROOM C**
**10:30-12:00**
**Investing for the future: growth and resilience**

Pictet

**ROOM E**
**10:30-12:00**
**Bioeconomy transition: investment, scale and system redesign**

NatureFinance

**ROOM F**
**10:30-12:00**
**Mobilising Capital for Agriculture in Africa: Mapping Solutions**

Investisseurs &amp; Partenaires (I&amp;P)

**ROOM 9**
**10:30-12:00**
**Building Sustainable and Scalable Investments in Education and Skills Development**

Foundation for Global Partnership for Education

**SOLUTIONS STAGE**
**BB CONNECT**

14:00

**12:00-13:30**
**High-Integrity Carbon Removals as an Emerging Asset Class**

CFA Society Switzerland

**12:00-13:30**
**Climate Adaptation & Resilience**

Building Bridges

**13:00-14:30**
**The Pension Paradox: Securing Returns, Eroding Futures - An Open Deliberation**

Swiss Impact &amp; Prosperity Initiative (SIPI)

**13:00-14:30**
**Acting on the IPBES Business and Biodiversity Assessment - Turning Biodiversity Science into Financial Products**

Robeco Switzerland

**13:00-14:30**
**From Farmer to Multinational: De-risking Value Chains in Africa and Asia**

AXA EssentiALL

**13:30-15:00**
**Energy Transition**

Building Bridges

**15:00-16:30**
**Guinea to Zambia, Tanzania to Djibouti: Bridging Commercial Capital into Africa's Least Developed Markets**

Swiss Agency for Development and Cooperation

**16:00-17:00**
**Peace Finance Primer: Compliance, Risk, and Impact**

Sustainable Finance Geneva

**15:00-16:30**
**Building Credible Impact at the Gender-Climate Nexus**

2X Global

**15:00-16:30**
**WWF new tested and scalable investment model to unlock billions in much-needed financing for nature**

WWF International

**15:00-16:30**
**The Next Impact Frontier: Nutrition as an Investable Asset Class**

ATNi - Access to Nutrition initiative

**15:30-17:00**
**Good Pensions in a Livable World: Learning from the Netherlands' 10% for Impact**

Nest Sammelstiftung

**17:00-18:30**
**Building a bond market for nature**

Nature Bonds Initiative

**17:30-18:30**
**Beyond commitments: delivering sustainability and impact in the real world**

PeaceNexus Foundation

**17:00-18:30**
**Unlocking Impact: How Results-Based Finance Strengthens Emerging Market Ecosystems**

iGravity

**17:00-18:30**
**Surfacing Hidden Risks in Critical Minerals Supply Chains**

Rights CoLab

**17:30-18:30**
**From High Risk to High Reward: Financing Sustainable Aquaculture in Africa**

African Aquaculture Business Leaders Network (AABLNI)

More details coming soon

**15:30-16:30**
**Speed networking**

18:45

09:00

**HIGH-LEVEL PLENARY | 09:00-10:00 | ROOM A**
**AI AND THE NET ZERO RACE**  
Scaling Innovation Within Planetary Boundaries

10:30

**ROOM A**
**10:30-12:00**
**"Making the Most of a Crisis" - Harnessing Today's Geo-Economic and Technological Disruptions to Align Finance and Economics with Sustainability Outcomes**

Morphosis Solutions SA

**ROOM B**
**10:30-12:00**
**The Big Nature Impact Fund: Mobilising Private Capital for Nature in England**

UK Government Department for Environment Food and Rural Affairs

**ROOM C**
**10:30-12:00**
**Engineering Trust: Designing the AI Backbone for Impact Investing**

SDG Impact Finance Initiative

**ROOM E**
**10:30-12:00**
**Value Chain Resilience Strategies**

World Business Council for Sustainable Development (WBCSD)

**ROOM F**
**10:30-12:00**
**Investing in more and better jobs – how to scale impact in emerging markets?**

International Labour Organization

**ROOM 9**
**10:30-12:00**
**Expanding access to sanitation in a changing climate: how do we build on what is working to attract the investment needed for scale**

Treehouse Investments, LLC

**SOLUTIONS STAGE**
**BB CONNECT**

14:00

**13:00-14:00**
**Rewiring Capital Markets: Rebuilding Trust and Scale in Global Sustainable Finance**

Green Digital Finance Alliance

**12:00-13:00**
**Financing Urban Heat Resilience: Innovative Solutions at Scale**

International Institute for Sustainable Development (IISD)

**13:00-14:30**
**Crowding in: Blending Finance & Technology to Mobilize Private Capital towards Nature**

Nature Finance Accelerator

**13:30-15:00**
**From Sustainability Data to Investment Decisions: The Power of Impact Valuation**

Capitals Coalition

**13:30-15:00**
**Innovations in Philanthropic Catalytic Capital for Climate Impact: Changing Who and What Gets Funded**

The Table

**13:30-14:30**
**Humanitarian and Resilience Investing: Building Investment Ecosystems in Africa**

World Economic Forum

**14:30-15:30**
**Aligning Policy and Finance to Deliver Sustainable Local Development: Mobilizing Finance to Reach Cities**

Global Cities Hub

**15:30-17:00**
**From Nature Risk to Portfolio Action: Stress Testing Climate & Biodiversity Together**

Foundation for Sustainable Development (FSD)

**15:30-17:00**
**Unlocking Finance for Coastal Resilience: Enabling investment in coastal ecosystems and improving livelihoods through the Fisheries Improvement Fund and Blue Catalyst Fund**

Finance Earth

**15:30-17:00**
**The power of values-aligned collaboration to amplify impact**

elea Foundation for Ethics in Globalization

**15:30-17:00**
**Mobilizing Capital for Nature-Positive Ocean Investment in the Global South**

OceanHub Africa (African Hub for Ocean Impact NPC)

More details coming soon

**15:30-16:30**
**Speed networking**

17:15

**HIGH-LEVEL PLENARY | 17:15-18:30 | ROOM A**
**CLOSING CEREMONY**  
Water As The Trojan Horse: Valuing water from scarcity risk to strategic asset

18:30

**Closing Cocktail | 18:30-20:30**
**Closing Cocktail | 18:30-20:30**