

Capital Flows for the Future

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# **BUILDING BRIDGES**

## 2025 EVENT REPORT

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**2025**  
30 SEPT–2 OCT  
GENEVA





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# Foreword

The 2025 edition of Building Bridges kicked off with a formidable Summit featuring a star-powered line-up of speakers, articulating with conviction, a renewed sustainable finance narrative, clearly shaped by **economic imperative**.

As you will read in this report, more than ever, regulators, business, public and private finance, and the multilateral system must work in **collaboration**. Building Bridges provided exactly the space, once again: plenary by plenary, action event by action event, conversation by conversation.

This year, the link between **sustainability, resilience, and security** emerged strongly. As Swiss Federal Councillor Martin Pfister expressed, “sustainability leads to resilience, which leads to improved security—the basis for prosperity.”

Alongside transparency, governance, and integrity, **trust became one of the defining themes of this year’s edition**, surfacing repeatedly across sessions and informal exchanges. Trust in data, in institutions, in policies, and in partnerships. Without it, even the strongest de-risking efforts cannot unlock the investment needed, and these needs vary widely across the globe.

**Asset Owners stood out as pivotal actors.** Their long-term perspective on risk and financial influence positions them to drive market expectations and regulatory ambition. Yet their message was clear: coherent, predictable rules are essential to enable long-term planning, investment, and a level playing field.

Across the programme, **the boundaries between climate, nature, and social dimensions of the transition continued to dissolve**. These systems are increasingly recognised as one integrated, interconnected whole, requiring collaboration, and accountability to advance credible transition pathways. Emerging technologies such as AI and blockchain began to surface as integral tools shaping data, risk and impact.

The richness of dialogue in our Action Events and on the Solutions Stage once again showcased the essence of Building Bridges: **diverse perspectives, inclusive engagement, and a shared commitment to cooperation**.

Looking back on the week, I am very encouraged by how this community embraces complexity and advances tangible solutions with openness and determination. Building Bridges 2025 was a reaffirmation of our collective resolve to align ambitions, build trust, and translate bold ideas into action. I hope you enjoy the learnings from the event, captured in this report as much as I have.



**Karen Hitschke**  
Chief Executive Officer  
Building Bridges



# Executive Summary

Building Bridges 2025 underscored the message that sustainable finance has matured from aspiration into an economic and strategic imperative. Across the Summit, High-Level Plenaries, Action Events, Solutions Stage and across numerous networking opportunities, leaders from finance, policy, business and civil society converged around capital, innovation, and collaboration aligning to deliver measurable progress toward a net-zero, nature-positive economy.

Three themes ran through all discussions. First, **investing sustainably** is core to fiduciary responsibility. Institutional investors and asset owners emphasized that climate and nature risks are financial risks, requiring capital to be reallocated toward resilient solutions. Private markets, stewardship, and blended finance instruments are key enablers to accelerate capital deployment, particularly in emerging and developing economies.

Second, **innovation is essential to pricing risk and unlocking investment flows**. From insurance and

carbon markets to data analytics and technology, participants highlighted the tools needed to translate sustainability challenges into investable opportunities. Innovation is not only a driver of efficiency but a foundation for legitimacy, ensuring that financial decisions are grounded in transparent, comparable, and science-based metrics.

Third, **confidence and coherence are prerequisites for scaling**. Speakers stressed that governance, regulation, and collaboration are critical to build the trust needed to move from pledges to implementation.

Across more than 67 Action Events and Solutions Stage Sessions, participants highlighted **a shared urgency to move from commitment to implementation**, whether on climate, nature, social equity, or governance. The key takeaways highlight the necessity of **building credible data systems, exploring innovative financing structures and nature-positive investment models that can scale across markets**, from regenerative agriculture and biodiversity

restoration to resilient infrastructure and inclusive carbon projects.

Many discussions underscored collaboration across public, private, and community actors as essential to **de-risk investments, strengthen local ownership, and bridge persistent financing gaps in emerging economies**. At the same time, discussions on **AI, impact measurement, community-led models, and regulatory engagement** revealed a rapid evolution in tools shaping sustainable finance, coupled with a call for transparency, trust, and interoperability. Together, the diversity of events showcased a sector actively building the practical mechanisms, be they financial, technological, or institutional, needed to deliver real-economy impact at scale.

Building Bridges 2025 reaffirmed that sustainable finance is now the infrastructure of the transition itself, a practical, data-driven, and collaborative system capable of shaping change for generations to come.

**Sustainable finance is not an ideology but evidence-based decision-making for long-term value.**

Patrick Odier,  
Chair of Building Bridges



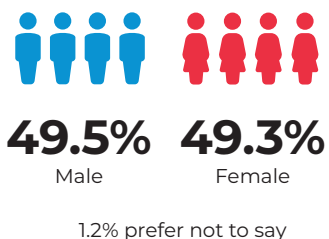


# 2025 in Numbers

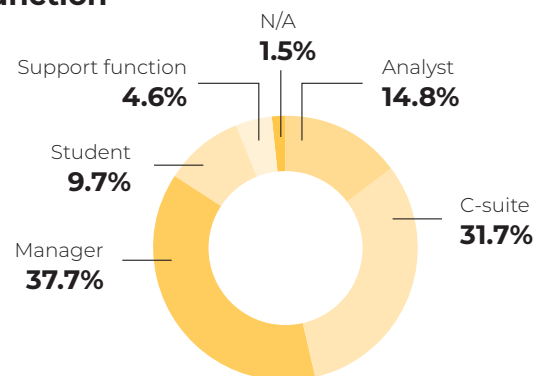
Our fifth edition brought together **1,800 attendees** at the CICC in Geneva (and **4,163 livestream views**), to exchange ideas and build bridges across a vast range of critical topics to influence how capital can be better directed to deliver impact for society and for the planet. The collaborative included input from the **20 Founding Partners**, the generous support of **19 Event Partners** as well as the knowledge and

expertise of **139 Action Event Organisers**. In addition to the Summit, High-Level Plenaries and Action Events, **6 Solutions Stage Partners** and **21 Co-Organisers** hosted sessions, animating the Village with dynamic, community-driven pitches that showcased innovative solutions and inspired actionable change.

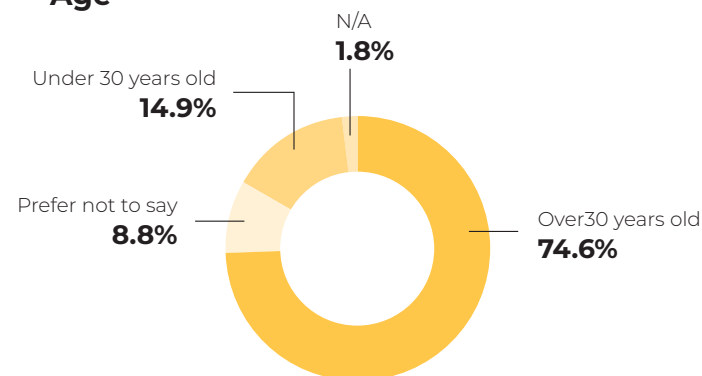
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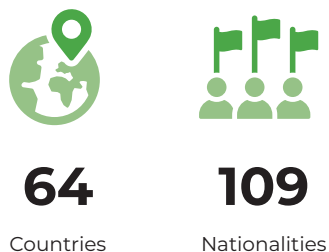
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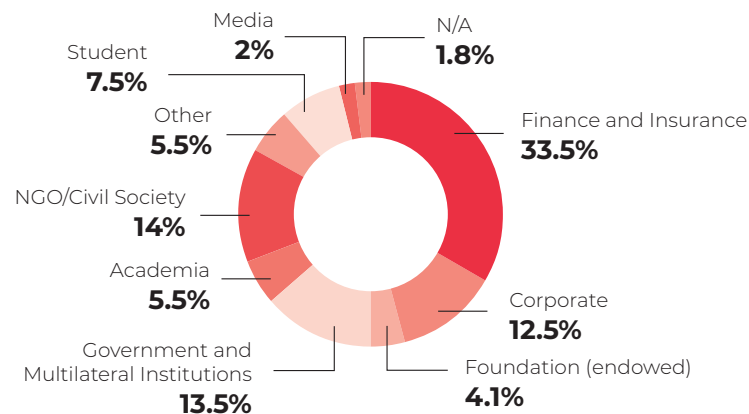
## Age



## Geography



## Diversity







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# 01 SUMMIT



# Summit



**It is time to focus on what works, and to ensure that we scale what works to meet our objectives.**

**Patrick Odier,**

Chair of Building Bridges

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At Building Bridges 2025, the central message was clear: sustainable finance is an economic and strategic necessity. The Summit Day and subsequent High-Level Plenaries brought together policymakers, asset owners, institutional investors, insurers, and innovators to translate this into concrete action. Anchored in three red threads: sustainable investment as a strategic imperative, innovation as the lever for assessing risk, and building trust as a means to navigate uncertainty together, the sessions provided a pathway to mobilise capital at scale.

## Investing Sustainably as an Economic and Strategic Imperative

From the outset, the Summit emphasised that sustainability is evidence-based financial practice. Sustainable finance should “resonate beyond the community of experts to civil society to politicians and economic actors.” ([Patrick Odier](#)), as “sustainability leads to resilience, resilience leads to security, and security leads to prosperity” ([Martin Pfister](#)). The task is to move decisively from good intentions to measurable outcomes and allocating capital in the right directions and scaling solutions that deliver returns.

Capital is available, but barriers remain in channelling it toward transition and resilience. [Rhian-Mari Thomas](#) (Green Finance Institute) noted, “Financial markets are very clear: this is about risk-adjusted returns.” [David Blood](#) (Generation Investment Management) went further: “Sustainable investing is the only way to deploy capital and fulfil fiduciary duty.”

Discussions highlighted the growing importance of the Global South. Many participants noted that while capital exists in abundance, too little flows to emerging markets where it is most needed and which are increasingly intertwined with global markets through essential supply chains. The challenge lies in creating investment structures that systematically de-risk projects and attract private capital. Approaches such as blended finance, public-private partnerships, and nature-based compliance markets provide pathways to mobilise resources at scale, while ensuring that energy security and competitiveness anchor the transition narrative. “The transition will be won or lost in the Global South” ([Sophie Gioanni](#), ILX).

Institutional investors positioned themselves as key drivers of the shift. Panelists pointed out that pension funds, asset managers, and sovereign wealth funds have the power to reshape entire markets through their investment mandates and stewardship practices. Several highlighted that sustainable finance should not be perceived as an ideological stance but as core risk management. As [Ronald Wuijster](#) (APG) observed: “Climate change is a big financial risk for long-term investors particularly in infrastructure and real estate. It is always part of the consideration.” Rather than simply demanding disclosures, investors increasingly expect companies to present credible transition



strategies and demonstrate accountability at the board level, calling for expanded regulatory frameworks that create more level playing fields. [Marie-Laure Schaufelberger](#) (Pictet) stated: “If we don’t do stewardship, we are simply not doing our job as a financial institution when it comes to administering and investing money for institutional and private clients.” [Richard Manley](#) (CPP Investments) added, “We need to pivot from sustainability to investability.”

Private markets are engines for scaling solutions. Currently, the private market only represents 12% of the size of public markets, however its agility and fast growth, five times faster than public markets, can accelerate the transition. Carbon accounting and sustainability metrics are becoming as central to private market investment decisions as traditional financial reporting, reinforcing that sustainability is now embedded in the very architecture of capital allocation. [Emmanuel Jaclot](#) (La Caisse) put it succinctly: “Carbon accounting is now as prevalent as financial accounting, and together with the invisible hand of the market, it is the silver bullet.”

Together, these sessions underscored that deploying capital toward future-fit investments is an imperative and it requires both institutional leadership and bold public and private market engagement.



**Richard Manley**  
CPP Investments



**Marie-Laure Schaufelberger**  
Pictet Group



**Ronald Wuijster**  
APG Group NV



**Martin Pfister**  
DDPS



**Sophie Gioanni**  
ILX Management



**David Blood**  
Generation Investment  
Management



**Rhian-Mari Thomas**  
Green Finance Institute

## Building Trust to Navigate Uncertainty Together

Confidence, consistency, and trust will ensure capital continues to flow in these turbulent times. Participants emphasized that confidence remains the foundation for continued progress. Clear regulatory frameworks are key to building that confidence. The right balance between guidance and flexibility is essential to sustaining momentum and avoiding the perception of politicization.

Adaptation and resilience financing are key to confidently address the significant vulnerabilities developing countries face, the annual funding gap is currently \$350 billion in the agrifood transition alone. As [Federica Diamanti](#) (IFAD) pointed out “If we don’t fill the gap, stability cannot prosper”. Without predictable capital flows into adaptation, global stability, peace, and security are at risk. Blended finance and multilateral partnerships were repeatedly highlighted as essential to de-risk private flows.

Corporate governance is the “key to achieve anything else” ([Christian Leitz](#), UBS). Companies in hard-to-abate sectors underscored that decarbonization is technically feasible but dependent on clear norms, supportive regulation, and board-level accountability. [Leila Sassi](#) (Holcim) stressed, “Governance plays a crucial role in decarbonization roadmaps. We can decarbonize cement, but it requires norms, carbon capture, and a clear business case.” [Philippine de T'Serclaes](#) (Dassault) argued that “technology can enable optimization”, but without governance structures that embed resilience into decision-making, progress remains fragmented. [Rupert Robinson](#) (Gresham House) called for asset allocators to “be bold” and focus on the financial returns investors are seeking when making a case for nature as an evolving asset class. [Jean-Pascal Porcherot](#) (Lombard Odier) echoed that, pointing out that asset allocators need to establish trust, in particular with first time funds.

[John Kerry](#) captured the urgency of aligning confidence with bold action in his keynote, “Financing the Transition: Bold Solutions for a Livable Planet”. He urged participants to reframe the narrative: “We are not asking for sacrifice. The key is proving to investors that you can make money in this transition.” Investors are more likely to commit capital when they see profitable business cases rather than moral appeals. He pointed to the progress already made: \$2.1 trillion of the \$5 trillion annual investment needed for the transition has been mobilized. But he cautioned: “The window is closing, this has to be a serious time for serious people.” No matter how remarkable of a mobilisation of resources we have already achieved, the scale required is far greater and is time to seize that opportunity.

Confidence, built on governance, credible transition strategies, and resilient partnerships, will determine whether the available capital can be mobilised quickly enough to match the urgency of the challenge.



**Emmanuel Jaclot**  
La Caisse



**Federica Diamanti**  
IFAD



**John Kerry**  
68<sup>th</sup> U.S. Secretary of State |  
Co-Executive Chair, Galvanize



**Leila Sassi**  
Holcim





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An aerial photograph of a lush green landscape, likely a tropical or subtropical region. The image shows terraced fields or terraces, possibly for agriculture, with a dense green cover. Several palm trees are visible, particularly in the upper right quadrant. The overall scene is vibrant and verdant.

# 02 PLENARY HIGHLIGHTS



## Innovation as the Key to Pricing Risk and Unlocking Returns



Innovation, be it in data, market structures, and financial instruments, is an essential lever for translating sustainability challenges into investable opportunities. While capital and intent are increasingly aligned, mechanisms to price risk effectively remain underdeveloped. Innovation can enhance transparency and credibility across the investment value chain. Advances in data analytics, digital platforms, and artificial intelligence are making it possible to evaluate risks and opportunities with unprecedented granularity. These tools are critical in enabling investors to assess transition pathways, price nature-related risks, and measure resilience outcomes in financial terms.

Without innovation, capital cannot flow effectively. By redefining how risks are understood and managed, whether in insurance, carbon markets, or data-driven decision making, financial actors can unlock new opportunities and safeguard long-term value. Innovation from data analytics to compliance-grade verification, is the lever to convert systemic risk into sustainable return.

### What Cannot Be Insured Cannot Be Invested In: Redesigning Insurance in an Era of Increasing Risk

Speakers raised concerns about the insurability of assets in vulnerable regions due to climate-related natural catastrophes. [Rowan Douglas](#) (Howden) stressed: “Insurance is a continuum between the public, private, and mutual sector. It is an institution of society.” Without insurance, assets quickly become uninvestable. [Francesca Martorana](#) (Generali) highlighted the link between sustainable finance and insurance: “Insurance is the silent enabler of progress, without insurance capital cannot flow.” This requires innovative insurance models that create investment incentives by rewarding risk reduction, integrating resilience, and expanding global coverage as protection gaps in emerging economies create systemic vulnerabilities. As [Lauren Carter](#) (UNDP) reminded participants: “Global resilience is local resilience and vice versa.”

### Scaling High-Integrity Carbon Markets: Building Bridges from Communities to Capital Markets

Carbon markets provided a focal point for discussions on innovation. Panellists acknowledged the rapid evolution from voluntary offsets to compliance-driven demand. As [Hannah Hauman](#) (Trafigura) pointed out “nearly 80% of activity is now regulatory, not voluntary, in nature. As we look forward to new regulation you can see a new paradigm shift”. This growth, however, has brought fragmentation and trust deficits. Without consistent standards, credible verification, and robust infrastructure, carbon markets risk undermining their own legitimacy. Greater harmonization, transparency, and the development of market structures that resemble established commodity markets are essential. To achieve this, carbon credits must become trusted instruments, underpinned by technology, data integrity, and international governance frameworks. “We have to bridge community realities with capital markets” ([Margaret Kim](#), Gold Standard).

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## From Paris to Belém: A Call for Courage, Collaboration, and Coherence

The final plenary opened with the film “Bringing Nature, People, and the Transition to Life,” illustrating how nature-based solutions can unlock capital flows improving livelihoods and protect ecosystems. [Veronika Elgart](#) (Swiss Federal Office for the Environment) stated that we must engage voluntary carbon markets and the private sector, as they are “key to shifting capital flows onto the right pathway.”

[Céline Jürgensen](#), French Ambassador to the UN in Geneva, reminded participants that despite geopolitical fragmentation, the energy transition is underway and not stopping. States have to strengthen commitments and international agencies continue to design solutions that “protect our common goods and help developing countries in their transitions.”

Valuing ecosystems properly is central to addressing the tension between carbon storage and biodiversity protection. To address current challenges, [Partha Dasgupta](#) (University of Cambridge) urged a fundamental rethink of how we value nature, moving from analysing GDP flows to conceptualising nature and nature wealth in terms of stocks. [Lisa Sachs](#) (Columbia University) cautioned that sustainable finance “continues to work in silos,” too often managing risk rather than mobilising finance to solve structural barriers. [Beatrice Weder di Mauro](#) (Geneva Graduate Institute) urged participants to forge more collaborations between academia and the private sector. From the investor perspective, [Nili Gilbert](#) emphasized that net-zero strategies represent a huge economic opportunity, but delivering them requires diverse perspectives and community engagement to “make capital comfortable with understanding the opportunities and to deliver the required risk adjusted returns.”

Closing Building Bridges 2025, [Patrick Odier](#) reflected that something fundamental had shifted towards a “sentiment of trust and confidence.” The themes of resilience, security, and prosperity have converged, underscoring that the transition “is the biggest opportunity of our time.” His outlook on the next year is clear: “Organize. Collaborate. The clock is ticking, but the future is winnable.”





# 03 KEY TAKEAWAYS

The following key takeaways from each Action Event and Solutions Stage Session were provided by Event Organisers or drawn from event transcriptions where takeaways were not submitted. They reflect the richness of dialogue and diversity of views across the three days and are shared to highlight the ideas and experiences exchanged.



## 🔗 How to rebuild trust in sustainable investment

Room B  
30.09.2025  
14:00–15:00

**Lead Organiser:**  
Lombard Odier



Sustainable finance must shift from morality to materiality, focusing on returns and portfolio resilience. Despite political headwinds and waning attention, new value opportunities are emerging. **Climate change, nature loss, and inequality are forcing governments and businesses to adapt.** Nature-based investing and new food systems are key frontiers, as global corporates seek resilient, nature-positive supply chains in the Global South.



## 🔗 Countdown to Compliance: Preparing for FINMA's Nature-Related Financial Risk Requirements

Room C  
30.09.2025  
14:00–15:00

**Lead Organiser:**  
NatureAlpha



Swiss financial institutions must prepare for FINMA's new nature-related risk rules (2026–2028), requiring governance, skills, and robust materiality assessments. NatureAlpha's tools combine geospatial data and impact analysis to quantify nature risks and dependencies. **A Swiss equity case study revealed high water and biodiversity exposure, showing the need to integrate nature risk data into existing frameworks for compliance and better stewardship.**



## 🔗 Fixed income, flexible solutions: the bond index reshaping climate finance

Room E  
30.09.2025  
14:00–15:30

**Lead Organiser:**  
University of Cambridge



The Bloomberg–Cambridge Corporate Bond Index demonstrates how **fixed income can drive climate action by redirecting capital away from fossil fuel expansion while maintaining financial performance.** Built through collaboration between academia, asset owners, and data providers, the index introduces an academic stewardship board to guide engagement. It shows how transparency, innovation, and credible data can make fixed income a powerful tool for systemic climate impact.



## From Strategy to Capital: Aligning Business and Investor Agendas to Scale the Circular Economy

Room F  
30.09.2025  
14:00–15:00

**Lead Organiser:**  
UBS



Aligning business and investor agendas is key to scaling the circular economy and accelerating the transition to sustainable assets in Switzerland. **Significant opportunities exist in sectors such as construction, packaging, textiles, and manufacturing**, where active management, public-private partnerships, flexible capital, and collaboration with governments and proven developers can unlock value and manage risk in a changing regulatory and market landscape.

## Costs and Opportunities of Real Impact: What It Takes for Impact-First Investments to Scale and Complement Traditional Aid

Room 9  
30.09.2025  
14:00–15:00

**Lead Organiser:**  
Balim Investments AG



Impact-first investments can complement traditional aid by filling funding gaps and supporting sustainable development. **Success requires patient capital, strong NGO-investor collaboration, and mission alignment.** Blended finance, technical assistance, and local partnerships are key to scaling impact in fragile contexts, while technology and due diligence help manage risk and build credible, investable models.



## Integrating Nature into Finance: Tools for Risk and Opportunity

Solutions stage  
30.09.2025  
14:30–15:30

**Lead Organiser:**  
Nature Finance



Nature-related financial risk is now a mainstream concern, with growing regulatory momentum and practical tools emerging to help institutions assess, manage, and disclose these risks. This session showcased complementary solutions and frameworks like NatureAlign, NatureInvest, and the TNFD–UN SSE model guidance for stock exchanges, emphasising that **integrating nature into finance is both urgent and increasingly achievable through data, technology, and evolving standards.**



## Unlocking opportunities in nature finance

Room C  
30.09.2025  
15:30–17:00

### Lead Organiser:

Swiss Bankers Association



Nature should be seen not only as a risk to manage but as a valuable asset class that enables both financial returns and ecosystem restoration. **Nature finance is evolving beyond conservation, using data, performance-linked instruments, and collaboration across public and private sectors to unlock capital for agriculture, water, and other nature-dependent systems.** The focus is shifting from cost to opportunity—where investing in nature underpins long-term prosperity and resilience.



## Driving action on physical risk in value chains

Room F  
30.09.2025  
15:30–17:00

### Lead Organiser:

WBCSD



Physical climate risks are now material financial risks, disrupting value chains and driving major losses across sectors. Companies must move from reactive to preventive strategies by integrating physical risk into enterprise risk management and transition plans. **Collaboration, better data, and innovative tools like parametric insurance can strengthen resilience,** while insurers and investors play a key role in guiding adaptation investments.

## Impact Investing for Systemic Change: Unlocking the Potential of Catalytic Capital

Room 9  
30.09.2025  
15:30–17:00

### Lead Organiser:

Acumen



Catalytic capital can unlock scale where traditional finance cannot, bridging funding gaps in high-impact sectors. The session called for radical collaboration, trust, and transparency between funders, investors, and entrepreneurs. **Blended models, patient and local currency finance, and failure-tolerant approaches are key to long-term systems change.** Mindset shifts and inclusion of younger voices will be vital to expand catalytic capital's reach and effectiveness.







## Tracking and Transforming Net Zero Finance: Integrity, Innovation, and Impact

Room A  
30.09.2025  
16:00–17:00

**Lead Organiser:**  
Climate Policy Initiative



With insights from CPI's Net Zero Finance Tracker and Global Innovation Lab for Climate Finance, we highlighted progress and gaps in the integrity and implementation of financial institutions' net-zero commitments.

Participants discussed **how institutional investors and innovative financial structures can work together to accelerate capital flows toward climate solutions.**



## Understanding Climate Implications for Assets in Long-Term Portfolios

Room B  
30.09.2025  
16:00–17:00

**Lead Organiser:**  
Retraites Populaires



The transition to sustainable assets requires investment in decarbonising and future-proofing real estate and infrastructure through renovation, energy efficiency, and climate resilience. Effective, well-sequenced regulation is vital to make these transitions investable, with the UK cited as a positive example. **Significant opportunities lie in active management and public-private partnerships, where flexible capital, government collaboration, and proven renewable developers can capture value and manage risk.**

## Pricing Nature on the Balance Sheet

Room E  
30.09.2025  
16:00–17:00

**Collaboration:**  
Building Bridges and Hoffmann  
Centre for Global Sustainability



Integrating nature into financial systems requires new markets and standards—such as nature credits and valuation frameworks—so its value is recognised in balance sheets and investment decisions. The focus must shift from risk management to value creation, with coordinated action across regulators, finance, business, and civil society. **Systemic change, shared incentives, and enabling regulations are essential to build a truly nature-positive economy.**





## 🔗 Climate Risk Intelligence: Aligning Portfolios with Resilience & Transition

Solutions stage  
30.09.2025  
16:30–17:30

**Lead Organiser:**  
Blunomy



**Quantifying transition and physical climate risks is vital for managing portfolios and driving a real transition towards a more resilient, low-carbon economy.** Financial institutions need practical decision-making tools to manage these risks. Blunomy has developed such tools. The Danone case study shows that detailed data can guide adaptation investment decisions. Blunomy also supports investors willing to integrate other sustainability factors; Blunomy developed for Reed Management the “Social Return On Investment” to calculate the environmental & social impacts of its participations.

## 🔗 Infrastructure's Role in Europe's Transformation

Room A  
30.09.2025  
17:30–19:00

**Lead Organiser:**  
DWS Group



Europe's infrastructure transformation is vital for competitiveness, energy security, and sustainability. Major investment is needed in renewables, grid modernisation, and electrification, supported by stable regulation and policy. Germany's €500 billion infrastructure plan could spur growth, while the AI and data centre boom drives new energy demand. Despite major challenges, **there is optimism that with trust, stability, and strong public-private partnerships, Europe can deliver this transition.**



## 🔗 Transition Finance in Action: Investing in Scalable Solutions for Real-World Impact

Room C  
30.09.2025  
17:30–19:00

**Lead Organiser:**  
AMAS



Transition finance is vital to achieving real-world impact, requiring scalable solutions, strong track records, and collaboration across finance, policy, and industry. **Blended finance can mobilise private capital and manage risk, while stewardship and clear transition plans drive corporate accountability.** Integrating nature and transition finance, improving impact measurement, and ensuring policy support and competitive returns are essential to attract investors and scale progress.

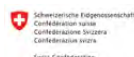




## Strengthening Financial Institutions Corporate Governance to promote respect for Human Rights

Room E  
30.09.2025  
17:30–19:00

**Lead Organiser:**  
Swiss Confederation



Federal Department of Economic Affairs,  
Education and Research EAER  
State Secretariat for Economic Affairs SECO

Conducting effective due diligence requires navigating vast amounts of complex and sometimes unreliable data, working closely with trusted local partners, and verifying information from multiple angles to distinguish fact from misinformation. **Building long-term, trust-based relationships and promoting continuous improvement—especially in challenging jurisdictions—are essential to advancing responsible business conduct and mitigating human rights risks.**

## Designing the Next Asset Class: Climate-Linked Private Debt

Room F  
30.09.2025  
17:30–19:00

**Lead Organiser:**  
ORI Partners



**Strong appetite from the private sector for the asset class, despite the limited operational knowledge of the climate backed underlying assets and hard currencies cash flow associated.** Great exposure of the event on the pages of Gold Standard, the Global Green Growth Institute and TCX. Potential further engagement with a number of private and public actors on the back of the workshop.



## ROI or Perish: Tech, Impact & the New Rules of Sustainable Business

Room 9  
30.09.2025  
17:30–18:30

**Lead Organiser:**  
Home of Blockchain



**Effective impact measurement starts with defining stakeholder value and material issues before selecting KPIs.** Open, shared datasets reduce reporting friction, while local value creation—through jobs, income, and access—should take priority. In frontier contexts, presence, persistence, and patience are key. Pair near-term cash flows with long-term biodiversity outcomes, focus on continual improvement over perfection, and communicate practical business cases and proven results.



## From Climate to Biodiversity: Mapping Nature-Related Risks for Supervisory Readiness

Solutions stage  
30.09.2025  
18:00–19:00

### Lead Organiser:

Green Fintech Network & Hyphen



The session explored how financial institutions can prepare for supervisory expectations on nature-related risks, moving from climate to biodiversity. **The Swiss Nature Tool will help assess biodiversity impacts, while fintechs like Hyphen, Corintics, and Silva are advancing data-driven risk assessment and monitoring.** Accurate, real-time measurement, asset-level data, and scalable tech are key to improving market confidence and integrating nature into finance.



## Blended and Beyond: Finance Innovation for Regenerative Agriculture and Market Infrastructure

Room A  
01.10.2025  
10:30–11:30

### Lead Organiser:

EIT Food



The session called for scaling regenerative agriculture through innovative financing models such as blended finance mechanisms and landscape-level investment platforms like the Soil and Water Outcomes Fund—to channel capital directly to farmers and supply chains. **Participants urged stronger collaboration among corporates, financiers, and philanthropies to de-risk investments, align sustainability KPIs, and replicate successful pilots into large-scale, industry-wide initiatives.**

## Conscious Capital: Idealism or Inevitable?

Room B  
01.10.2025  
10:30–11:30

### Lead Organiser:

Dionz



Capital reflects the values and priorities that shape our shared future. DIONZ members and panellists highlighted that consciously investing with all stakeholders in mind is essential for future generations to prosper. Yet the systemic change needed remains too slow. Moderated by DIONZ Founder & CEO Elena Zafirova, the discussion reaffirmed that **capital is one of the most powerful tools to build a future where people and planet can thrive.**





## 🔗 How can intergenerational collaboration optimise long-term investment decision making in a desirable future

Room C  
01.10.2025  
10:30 –12:00

**Lead Organiser:**  
Pictet



Creating environments that foster trust and inclusive, empathetic intergenerational dialogue is essential to unlocking collective wisdom and enabling future-ready decision-making. **By integrating diverse generational perspectives—balancing stability, sustainability, and innovation—organisations can build stronger foundations for long-term investments and shared prosperity across generations.**



## 🔗 From Data to Disclosure: Measuring Climate Impact with PCAF

Room E  
01.10.2025  
10:30 –12:00

**Lead Organiser:**  
PCAF



We had inspiring discussions amongst the participants on the topic of data and the challenges many participants are still facing. Not only in regard to collecting data but also on integration or data quality. The panelists emphasized during the session: **we can measure all the emissions in the world, but what truly matters is reducing them.** There is a clear call for action on actual emission reduction.

## 🔗 Catalysing Sustainable Private Investments with De-risking Strategies

Room F  
01.10.2025  
10:30 –12:00

**Lead Organiser:**  
BASE Foundation



De-risking is critical to attract private capital for sustainable investment in developing markets. Tools such as credit guarantees, blended finance, and insurance can reduce perceived risk and make projects bankable. Success depends on better awareness, data, and collaboration across public, private, and philanthropic actors. **Building local capacity, improving governance, and scaling proven models are essential to mobilise capital and bridge persistent financing gaps.**





## Roundtable Discussion on Sustainability-linked Value Creation for Private Market Investors

Room 9  
01.10.2025  
10:30 –11:30

### Lead Organiser:

Principles for Responsible Investment (UNPRI)



Creating financial value through sustainability in private markets is no longer about why but how. Embedding sustainability across the investment life-cycle enhances returns, reduces costs, and builds long-term resilience. The challenge now is to measure and communicate this value. **Collaboration between general and limited partners, advisers, and industry peers is key to developing shared frameworks and practical examples that show how sustainability drives performance and impact.**

## Next-Gen Donors: Investable Impact with On-Chain Treasuries

Solutions stage  
01.10.2025  
10:30–11:30

**Lead Organiser:**  
Cardano Foundation



The session showcased how on-chain treasuries and blockchain can mobilise new forms of funding for sustainable development. Cardano's \$1.2 billion treasury and UNDP's Blockchain Accelerator demonstrate practical applications for impact. Projects from UNHCR, Plastics, and 5am Earth show how blockchain can fund refugee initiatives, verify plastic recovery, and enhance agricultural data. **Collaboration and problem-driven innovation are key to scaling real impact beyond the hype.**



## Evolution of MDBs as a powerful channel for private capital mobilization

Room A  
01.10.2025  
12:00–13:30

### Lead Organiser:

Inter-American Development Bank



**Multilateral Development Banks play a key role in private capital mobilization to emerging markets** and for sustainable development. This panel convened public sector officials, MDBs and institutional investors to explore avenues for collaboration. MDBs' innovative financial solutions were showcased that can leverage private investments at scale.

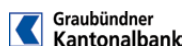


## Innovative climate risk management solutions for asset owners

Room B  
01.10.2025  
12:00–13:00

### Lead Organiser:

Graubündner Kantonalbank



The panel called for the next evolution in stewardship—empowering pension funds with better data, shared learning, and clearer engagement pathways to manage climate and nature risks effectively.

*“I am tremendously inspired by the spirit of open dialogue and shared learning at Building Bridges—and excited to see new possibilities turn into real solutions before we meet again in 2026.”*

—Alexandra Pastollnigg, Graubündner Kantonalbank



## Financing Ambition on Nature into Action

Room 9  
01.10.2025  
12:00–13:00

### Lead Organiser:

Aviva Investors



Turning ambition on nature into measurable action requires credible data, innovative finance, and collaboration. Zoological Society of London's Sustainability Palm Oil Index and Rhino Impact Bond show how conservation can attract private capital, while Aviva Investors is integrating nature data into inform the investment processes, launched a natural capital equity fund and nature-based solutions strategy, and building board-level capacity across Aviva Plc. **Cross-sector engagement remains essential to scale financing for biodiversity restoration.**

## Game-Changing Solutions for a Nature-Positive Future

Solutions stage  
01.10.2025  
12:00–13:00

### Lead Organiser:

Innovate 4 Nature



The session showcased how early-stage startups are driving innovative, data-driven, and collaborative nature-positive solutions that move beyond carbon offsetting to **regenerate ecosystems, create investable impact, and position nature as a core economic asset.**





## From Wealth Holder Intent to Real-World Impact: Raising the Bar in Wealth Management

Room C  
01.10.2025  
13:00–14:30

### Lead Organiser:

Center for Sustainable  
Finance and Private Wealth

**CSP** Center for Sustainable  
Finance & Private Wealth

The session previewed CSP's forthcoming Investor's Guide to Impact Wealth Management (November 2025), outlining clear actions for both groups. **Wealth Holders:** define your goals, look beyond big-name firms, and engage collectively with managers and banks to drive change. **Wealth Managers:** focus on innovation, collaboration, and authenticity to capture growing impact opportunities as sustainability and digital tools reshape client expectations.

## Unlocking Bright Futures: Inclusive Insurance as a Tool for Child Poverty Reduction and Sustainable Development

Room E  
01.10.2025  
13:00–14:30

### Lead Organiser:

World Vision International

**World Vision**

Participants explored how, when structured with a child lens, investments in inclusive insurance not only protect families from falling deeper into poverty but also lay the foundation for long-term, intergenerational impact. **Child poverty reduction is a cornerstone of sustainable finance—not charity, but de-risking future economies and societies.** Environmental and other transitions cannot be achieved or sustained without investing in people and children's futures.



## Unlocking Capital Flows: Solving Liquidity Challenges for Impact Investments in Emerging Markets

Room F  
01.10.2025  
13:00–14:30

### Lead Organiser:

SDG Impact Finance  
Initiative (SIFI)

**SIFI** SDG  
Impact >>>  
Finance >>>  
Initiative >

The event highlighted that unlocking liquidity in impact investing requires aligning incentives across public and private actors to generate standardised data, credible verification, and repeatable exit routes. **Regulators and governments must build strong domestic secondary markets with clear standards and incentives,** while DFIs and investors design structures that increase tradability so capital circulates, making the SDGs truly investable.



## 🔗 Climate Change and the Value of Real Estate: from Physical Risk to Building Insurance

Room B  
01.10.2025  
14:00–15:00

**Lead Organiser:**  
Swiss Sustainable Finance



Rising physical climate risks—from heat to floods—are reshaping real estate value and insurability in Switzerland. **Prevention, intervention, and adaptation must work together to manage losses and sustain coverage.** Financial institutions are urged to integrate climate risk into lending, adopt nature-based solutions, and support policies for resilience. Mitigation remains essential—each fraction of a degree avoided makes a measurable economic and social difference.



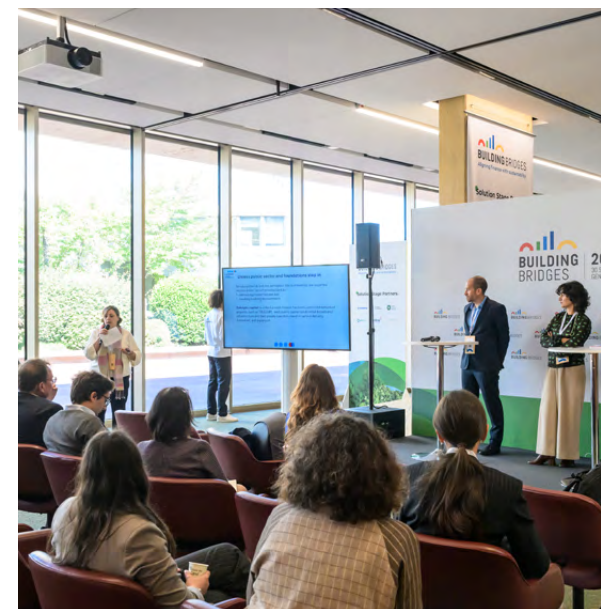
## 🔗 AI for Sustainability vs. Sustainability of AI: Can We Have Both?

Room 9  
01.10.2025  
14:00–15:00

**Lead Organiser:**  
Building Bridges



AI holds great promise for advancing sustainability—improving efficiency, innovation, and decision-making across sectors—but also brings risks such as high energy use, bias, and inequality. **Unlocking its potential requires cross-sector collaboration, shared standards, and responsible governance to align with long-term goals.** Data quality and human judgment remain vital to ensure AI solutions are inclusive, effective, and grounded in real-world needs.



## 🔗 Risk Mitigation Mechanisms in Inclusive Finance: the Luxembourg Experiences

Solutions stage  
01.10.2025  
14:30–15:30

**Lead Organiser:**  
InFiNe



The session highlighted that **public-private partnership are essential**, structured funds drive impact, portfolio guarantees enable higher-risks investment, currency risk management is critical and technical assistance can be used as risk mitigation.



## 🔗 Private Markets, Public Good: Unleashing Impact for Swiss Pension Capital

Room A  
01.10.2025  
15:00–16:30

**Lead Organiser:**  
CFA Society Switzerland



Impact investing now represents a growing share of pension fund portfolios, focused mainly on sustainable infrastructure and venture investments in technologies supporting the transition to a sustainable economy. The Deep Tech Nation Switzerland initiative connects deep-tech sustainability startups with institutional investors, while the Swiss Platform for Impact Investing is strengthening the national ecosystem and **positioning Switzerland as a global hub for impact investing**.

## 🔗 Toward a Buen Vivir Finance

Room C  
01.10.2025  
15:00–16:30

**Lead Organiser:**  
BreakFree Suisse



The session underscored the importance of scaling community-based and cooperative financial models in partnership with local actors. Indigenous and community leaders from Argentina and South-East Asia shared testimonies on the social and ecological costs of destructive investments. Practical models like the EcoEnterprises Fund showed how **biodiversity-based, community-led finance can protect ecosystems and rights**. Participants agreed on aligning regulation, integrating biodiversity and human rights into risk, and supporting just, community-led transitions.



## 🔗 Addressing system-level risks of inequality: information needs and stewardship

Room E  
01.10.2025  
15:00–16:30

**Lead Organiser:**  
Taskforce for Inequality and  
Social-related Financial  
Disclosures (TISFD)



Addressing inequality as a system-level risk demands better data, stronger governance, and greater investor stewardship to link company-level impacts with portfolio and system-level outcomes. TISFD's upcoming Conceptual Foundations discussion paper lays the groundwork for this shift—clarifying how **business and finance activities relate to people and inequality, highlighting the need to integrate social factors with climate and nature frameworks**, and setting the stage for our forthcoming beta disclosure framework and broader public consultation in 2026.





## From Seed to Scale: Financing Nature Innovation

Room F  
01.10.2025  
15:00–16:30

**Lead Organiser:**  
Innovate 4 Nature



Sequencing is crucial for financing nature innovation: scaling from seed to maturity requires a coordinated mix of instruments that link grassroots innovators with institutional capital. **Effective de-risking through insurance, blended finance, and supportive regulation is vital, alongside improved metrics and mindsets that properly value nature.** Ultimately, collaboration across governments, investors, corporates, and foundations is essential to unlock scale.

## Catalyzing SDG Financing: Unlocking the Potential of National Development Banks

Room B  
01.10.2025  
15:30–17:00

**Lead Organiser:**  
Sanitation and Hygiene Fund



National development banks are critical to bridging the gap between global finance and local impact. By mobilising domestic capital, derisking private investment, and financing in local currency, they make SDG sectors like sanitation and hygiene investable. **Blended finance, catalytic capital, and strong local governance can unlock large-scale impact**, while building local capacity and trust ensures long-term sustainability and systemic change.



## Financing regenerative agriculture transition

Room 9  
01.10.2025  
15:30–17:00

**Lead Organiser:**  
Louis Dreyfus Company



Financing the shift to regenerative agriculture demands collaboration, patient capital, and innovative blended finance models. Partnerships like those between LDC, JP Morgan, and The Nature Conservancy show how **tailored financing and technical assistance can support farmers' transition.** Measuring ROI through cost avoidance and resilience, alongside stronger data and risk-sharing, will be vital to scale regenerative practices and build sustainable food systems.

## 🔗 Nature as a Shock Absorber: Financing Resilience in a Volatile World

Room A  
01.10.2025  
17:00–18:30

**Lead Organiser:**  
NatureFinance



Despite global insecurity and political challenges, momentum is growing to integrate nature into finance, with real-world innovations proving that nature-positive investments can deliver both financial returns and resilience. This session highlighted breakthrough models from Ghana to coral reefs, while calling for **greater investment in local entrepreneurs and the bioeconomy to scale nature as a fiscal shock absorber.**



## 🔗 From Innovation to Impact: Activating the Swiss Innovation Ecosystem

Room B  
01.10.2025  
17:30–18:30

**Lead Organiser:**  
Intent



The session explored how the Swiss Impact & Prosperity Initiative (SIPI) is convening diverse partners across finance, business, policy and civil society to make Switzerland a living lab for regenerative finance and shared prosperity beyond GDP. Building on the country's participatory culture and innovation capacity, **SIPI aims to translate a broad vision of prosperity into actionable pathways**, tested through cross-sector missions and supported by coalitions such as the Transformative Finance Coalition.



## 🔗 Risk free value chains: A win-win for economies and the SDGs

Room C  
01.10.2025  
17:00–18:30

**Lead Organiser:**  
United Nations Development Programme (UNDP)



Building risk-free value chains demands stronger regulation, investment, and stakeholder engagement across public and private sectors. **Collaboration with rights holders and SMEs is essential to meet sustainability standards and manage human rights risks.** Insurance and digital tools can improve resilience and traceability, while investors and businesses must integrate human rights and environmental due diligence to create inclusive, sustainable global value chains.





## 🔗 Pathways to maximize impact in public markets

Room E  
01.10.2025  
17:00–18:30

**Lead Organiser:**  
INFRAS



It is possible to make an impact through public markets. However, this requires effective integration of capital allocation, active ownership and advocacy. **The focus should be on how this impact can be achieved**, rather than making everything dependent on measuring investor impact. Transparency and the right regulatory environment act as important enablers.

## 🔗 Powering the Transition: Financing Resilient and Responsible Supply Chains

Room F  
01.10.2025  
17:00–18:30

**Lead Organiser:**  
Building Bridges



Key takeaways are: (i) **Engage** with mining companies to understand their sustainability efforts and help them improve ; (ii) **Advocate** for stronger regulations and frameworks to incentivize sustainable practices across supply chains (iii) **Improve** data quality and traceability through the use of technology and industry collaboration ; and (iv) **Explore** investment opportunities in companies providing sustainable solutions for the energy transition.



## 🔗 Impact Investing in Cocoa and Coffee: Supporting Smallholder Farmers for Climate-Resilient Supply Chains

Room 9  
01.10.2025  
17:30–18:30

**Lead Organiser:**  
Swiss Sustainable Platforms  
for Cocoa & Coffee



To support cocoa and coffee farmers through impact investing, we need:

- **Better information & clarity**—transparency on models, costs, and impact builds trust and avoids duplication.
- **Impact & return**—aligning social and environmental goals with financial returns is both challenge and opportunity.
- **Collaboration**—real impact requires joint action by business, government, investors, civil society, and research.



## Financing Inclusive Carbon Projects: Mobilizing Capital for Communities, Nature and the Climate

Room A  
02.10.2025  
10:30–12:00

**Lead Organiser:**  
CGAP



Inclusive carbon markets can accelerate green transitions by combining carbon finance with community participation, gender equality, and fair benefit sharing. **Article 6 of the Paris Agreement offers a path to credible, high-impact projects, but access to capital and investor confidence remain challenges.** Blended finance, concessional capital, and local financial institutions will be vital to de-risk projects and scale inclusive, nature-based solutions with measurable development benefits.



## Corporate Social Responsibility regulations: from legal compliance to true transformation

Room B  
02.10.2025  
10:30–11:30

**Lead Organiser:**  
OBERSON ABELS SA



Corporate sustainability regulation must balance ambition with usability. Europe's prescriptive approach and Switzerland's self-regulatory model both face challenges of complexity and cost. **Clear, proportionate, and enforceable rules—supported by better auditing, materiality assessments, and investor engagement—can drive accountability and real impact.** Simplification, alignment, and multilateral cooperation are key to transforming compliance into lasting change.

## Beyond the Plate: Investing in Nutrition to De-risk Food Systems

Room E  
02.10.2025  
10:30–12:00

**Lead Organiser:**  
ATNi (Access to Nutrition initiative)



The opportunity to scale investments for nutrition outcomes is growing. With clearer definitions and metrics—such as the Impact Investing for Nutrition Principles and S&P Global CSA Nutrition Indicators—capital can now be deployed more effectively. **Pension funds are increasingly exploring emerging markets for health and nutrition impact, supported by philanthropic and public de-risking.** New platforms connecting investors and investees are improving visibility and unlocking investment pipelines.







## From project origination to financing Nature-based Solutions

Room 9  
02.10.2025  
10:30 –12:00

**Lead Organiser:**  
Global Infrastructure  
Basel Foundation



In the Amazon and other tropical regions, reducing territorial risks is key to scaling sustainable nature enterprises and attracting high-integrity investment. The Green Bridge Facility's Know Your Territory approach strengthens local governance and community empowerment to turn nature finance into prosperity. **Clear definitions, early origination, diversified cash flows, and community-led models are vital, as is standardising metrics and pairing near-term solutions with long-term system design.**



## AI for Sustainability: Learning, Connecting, Acting

Solutions stage  
02.10.2025  
10:30 –11:30

**Lead Organiser:**  
Building Bridges &  
Villars Institute



AI is emerging as a key enabler for sustainability, from education to investment and environmental markets. Innovations like Ether, New Wind, Complex Chaos, and Earth XCG show how AI can democratise learning, unlock capital, build consensus, and verify environmental data. **Speakers stressed that data quality, transparency, and human oversight are essential to ensure AI strengthens trust, accelerates impact, and drives responsible, inclusive sustainability outcomes.**

## The Paris Agreement Ten Years On, and The Path to COP30

Room B  
02.10.2025  
12:00–13:00

**Lead Organiser:**  
Building Bridges



While the Paris Agreement has spurred progress, many countries—especially in the Global South—still face major financing and implementation barriers due to high capital costs and limited access to funding. **Climate action must move beyond COPs toward systemic, inclusive strategies involving local authorities, business, and civil society.** The urgency is clear: science, truth, and global solidarity must guide action on both mitigation and adaptation.



## 🔗 From the courtroom to the boardroom: how the law can drive sustainable finance

Solutions stage

02.10.2025

12:00–13:00

**Lead Organiser:**

ClientEarth

**ClientEarth**®

Law and litigation can be powerful tools for helping to drive sustainable finance and stronger accountability. ClientEarth's global work shows how legal action can advance due diligence, enforce climate commitments, and curb harmful subsidies. **As nature-related and transition risks grow, stronger disclosure, regulation, and enforcement are essential.** Collaboration between governments, business, and civil society will be key to aligning financial flows with environmental and social goals.



## 🔗 Navigating Nature-Related Risks: Identifying and assessing materiality of nature-related issues and their impact on the risk profile of financial institutions

Room F

02.10.2025

13:00–14:30

**Lead Organiser:**

WWF



Nature-related risks are fast becoming core financial risks. Institutions should integrate them into risk management and strategy through materiality assessments that reveal both risks and new opportunities. Global regulatory expectations are rising, led by Europe. **Advances in AI, geospatial data, and remote sensing can improve analysis, but collaboration and proactive engagement remain essential to move from compliance to strategic value creation.**

## 🔗 Public Private Partnerships for Investing in Nature as Infrastructure

Room A

02.10.2025

13:30–15:00

**Lead Organiser:**

AIIB



This is an evolution of finance, not a revolution: nature is being standardised into investable, infrastructure-like assets using PPP models, repeatable structures, credible data, and TNFD-aligned metrics so capital markets can price risk and scale. **Nature is moving from a cost to a financed asset class, backed by policy frameworks, public finance that crowds in private capital, and bioeconomy opportunities driving resilience and long-term value.**



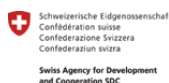




## 🔗 Impact-Linked Finance Collaborative (ILF C)

Room C  
02.10.2025  
13:30–15:00

**Lead Organiser:**  
Swiss Agency for Development  
and Cooperation



Impact-Linked Finance (ILF) aligns capital with measurable outcomes, rewarding enterprises for positive social and environmental results. **Through instruments like step-down loans and equity buy-backs, ILF offers better terms for stronger impact.** Case studies from India and Tanzania show how ILF mobilises capital and innovation. To scale globally, the ILF Collaborative calls for clearer impact metrics, standardisation, and deeper collaboration across donors, investors, and enterprises.

## 🔗 From Ideation to Investability: Building Early-Stage Impact Ventures that Attract Capital

Room B  
02.10.2025  
14:00–15:00

**Lead Organiser:**  
Enviu Foundation



Building early-stage impact ventures from ideation to investability requires patient capital, strong teams, and collaboration across funders. **Grants provide flexibility early on, while investment brings discipline and scale.** Success depends on clear vision, solid unit economics, and adaptability. Bridging the “missing middle” with blended finance, trust-based partnerships, and flexible instruments is vital to help ventures grow from concept to sustainable impact.



## 🔗 Investment Opportunities in Carbon Markets

Room E  
02.10.2025  
14:00–15:30

**Lead Organiser:**  
Zurich Carbon Market  
Association (ZCMA)



There is a growing interest from the financial services industry in carbon markets, and a significant potential for markets to grow. **This will require building trust and reliability, shifting rapidly to high integrity carbon credits, and managing the current price volatility.** Article 6.4 of the Paris Agreement could serve as benchmark for market integrity and help achieve that potential.

## Where Impact Meets Frontier Growth

Room 9  
02.10.2025  
14:30–15:30

**Lead Organiser:**  
PeaceNexus



Frontier markets offer opportunities as well as risks, with success built on patience, presence, and trusted local partnerships. Quality business models and partners matter more than perceived country risk. **Renewable energy and agri-food present strong growth potential, while proximity to investees builds trust and resilience.** By fostering decent, inclusive jobs and adopting conflict-sensitive approaches, investors can drive both prosperity and peace.



## Business as a Force for the Planet: Meet the Green Business Award Finalists

Solutions stage  
02.10.2025  
14:30–15:30

**Lead Organiser:**  
Green Business Award



The session presented the three finalists for Switzerland's Green Business Award: Everllence, Oxyle, and Voltiris. Everllence develops scalable heat pumps cutting 550,000 tonnes of CO<sub>2</sub> annually; Oxyle eliminates PFAS from water; and Voltiris creates solar panels compatible with greenhouse crops generating over 1 MWh daily. Each **innovation combines economic success with environmental benefit, advancing the energy transition, clean water, and sustainable agriculture.**



## Exploring nature-related risks and opportunities: ENCORE and beyond

Room F  
02.10.2025  
15:00–16:30

**Lead Organiser:**  
UN Environment Programme  
World Conservation Monitoring  
Centre (UNEP-WCMC)



**The ENCORE partners (UNEP-WCMC, Global Canopy, and UNEP FI) launched a new tool feature visualising nature dependencies and impacts across value chains, enhancing insights into nature-related risks.** The update supports users in applying the TNFD LEAP framework. Global Canopy outlined future ENCORE developments, Aviva Investors shared their approach using nature-related data across their investments, while Capitals Coalition shared outputs from the EU SUSTAIN project, helping companies assess and integrate nature into their strategies.





## Debt-for-Nature Swaps: Mobilizing Private Investors

Room B  
02.10.2025  
15:30–17:00

### Lead Organiser:

International Institute for Sustainable Development (IISD)



**Debt-for-nature swaps must deliver real improvements in health, education, and resilience for vulnerable communities**—not just financial or environmental gains—while offering clear, de-risked structures that attract and sustain private investment.

## Gender Impact: Unlocked, Worthwhile, Rewarded with Impact Linked Finance

Room C  
02.10.2025  
15:30–17:00

### Lead Organiser:

LeFil



**Impact-Linked Finance (ILF) is emerging as a powerful tool to incentivise and scale gender-inclusive impact.** The session explored how to design gender-focused ILF models, select KPIs, and strengthen the business case for inclusion. Examples included Mirova's clean energy fund integrating gender criteria, Roots of Impact's evidence on gender-driven outcomes, Acumen's impact-index loans, LeFil's simplified ILF model, and SDC's new ILF Collaborative to align standards and connect funders.



## Forestry for Impact: Connecting Global Capital with Emerging Market Opportunity

Room E  
02.10.2025  
16:00–17:00

### Lead Organiser:

Helmi Group

**Helmi**

Moderated by Kiia Strömmer (Helmi Group), the session linked impact and forestry, showcasing how sustainability, emerging markets, and financial returns can align. **Well-structured forestry investments can deliver stable cash flows while restoring land, supporting rural jobs, and capturing carbon.** Trust, transparency, and verifiable data—through clear ownership, measurement, and certification—are essential. Paraguay's fast-growing forestry sector shows how good governance can turn risk into opportunity.





## De-risking Sustainable Finance: ensuring trust in ESG data

Room 9  
02.10.2025  
16:00–17:00

**Lead Organiser:**  
ImpactScope

**IMPACT  
SCOPE**

The panel showed how **AI is transforming ESG and sustainable investing by improving data reliability, traceability, and impact measurement**. Speakers stressed the need for trustworthy, explainable, and ethically governed AI to tackle fragmented standards and data overload. Two announcements marked progress: Insig AI's IFRS Accelerator and ImpactScope's Greenwashing Identification Platform, both advancing transparency and accountability in sustainability reporting.







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# 04 NETWORKING AND COLLABORATION



## Networking and Beyond



### Cohorts Connect: Warm Data Lab

Room A · 30.09.2025 · 14:00–15:30

**Lead Organiser:** Building Bridges



### Cohorts Connect: Reflection Session

Room A · 02.10.2025 · 15:30–17:00

**Lead Organiser:** Building Bridges



### Movie Screening: Scars of Growth

Room A · 01.10.2025 · 18:45–20:45

Building Bridges X FIFDH

## Speed Networking Sessions



### Systems Change



BB Connect · 30.09.2025 ·  
15:30–16:30

**Lead Organiser:** Lombard Odier



### Intergenerational Collaboration

BB Connect · 01.10.2025 ·  
15:30–16:30

**Lead Organiser:** Pictet



### Circular Economy

BB Connect · 02.10.2025 ·  
15:30–16:30

**Lead Organiser:** UBS



### Media Workshop

Solutions Stage · 01.10.2025 · 08:00–08:45











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# 05 EVENT PARTNER FEATURES





“Accelerating nature-positive solutions for a regenerative future.”

## INNOVATE 4 NATURE

The purpose of the Innovate 4 Nature (I4N) Foundation is to accelerate nature-positive solutions in collaboration with strategic partners to transition towards a regenerative economy. I4N's vision is to achieve a nature-positive future where businesses thrive, ecosystems flourish, and our planet is regenerated for generations to come. Their approach is based on three pillars: creating and incentivising a diverse portfolio of nature-positive solutions, building relationships between those solutions and strategic partners, embedding their solutions in an ecosystem bolstered by their network, and providing thought leadership to inform and inspire the uptake of nature-positive solutions.

Partner with I4N for a nature-positive future: [www.i4n.ch](http://www.i4n.ch)

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“Empowering students and organisations to ensure sustainable prosperity.”

## THE INTENT INTERNSHIP PROGRAMME

Launched in 2021, the InTent Internship Programme (IIP) supports organisations tackling global sustainability challenges. We connect them with purpose-driven students from leading universities through fully sponsored summer internships, helping them achieve their impact goals and scale innovative solutions. We believe today's students are tomorrow's leaders. By empowering them with hands-on experience, essential skills, and opportunities to cultivate bold leadership, we want to prepare the next generation to drive projects forward, develop innovative solutions to complex challenges, and contribute to building a fairer, nature-positive and more resilient world.

If you're interested in learning more about our Internship Programme, reach out to [info@intentforchange.org](mailto:info@intentforchange.org)

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## THE ERA OF ECONOMICS-LED SUSTAINABLE INVESTING

The global economy is changing. Deep system changes are transforming markets, industries, and society at large. Driven by economic fundamentals, this transition is steering us toward a new economic end-state: net zero, nature-positive, socially constructive, and digitally enabled.

Throughout history, our economy has undergone era-defining transformations—from the rise of fossil fuels to the digital revolution. Today, we believe another such shift is underway, at unprecedented speed and scale.

At Lombard Odier, our role is to guide clients through geopolitical and economic disruptions and the rapid emergence of new technologies. Our rethink everything® approach helps us find balance amidst turbulence and uncertainty, so we can invest in the way forward.

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“We invest in system changes to foster a sustainable future.”







## FOR PICTET, THE TRANSITION TO A MORE RESILIENT AND SUSTAINABLE ECONOMY IS A STRATEGIC PRIORITY

For Pictet, the transition to a more resilient and sustainable economy is a strategic priority. It represents both an urgent challenge and an investment opportunity. As a responsible investor, our role is to generate returns on investments for our clients by allocating capital in a way that stimulates innovation and supports the transition.

Our sustainability strategy is built on three pillars of action:

1. Investing in companies that provide sustainable solutions
2. Directing capital towards investments with credible transition plans
3. Engaging with issuers, our clients and local communities to drive change

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 **PICTET**  
1805



“We stand behind a scientific, evidence-based approach, which is essential to long-term decision-making.”



## PARTNERING WITH YOU TO UNLOCK A MORE SUSTAINABLE FUTURE

As regulations change and consumer expectations evolve, UBS is here to partner with you to meet your sustainability and impact ambitions. By leveraging the expertise of our sustainability specialists and connecting you to our wider network, we can support you in making the informed decisions you need to manage your business through the transition to a lower-carbon world.

Together we can unlock a more sustainable future.

For more information please visit [ubs.com](https://ubs.com)

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**“In a world of change, it’s more important than ever to stay focused on seizing the opportunities and managing the challenges associated with the sustainability transition.”**

**Christian Leitz—Chief Sustainability Officer & Group Historian—UBS**





## AI-POWERED NATURE AND BIODIVERSITY INTELLIGENCE FOR FINANCE

NatureAlpha helps financial institutions integrate nature and biodiversity considerations into core decision-making. Our platform brings together asset-specific data and trusted global sources to highlight risks, opportunities and priority areas across assets, companies and portfolios. For Swiss firms, we support compliance with FINMA rules through a science-based, automated and modular system that adapts as regulations evolve. However, the real opportunity goes further: our dynamic data, international alignment and forward-looking analytics enable clients to not only meet today's requirements but also to future-proof their business and gain a competitive edge in a fast-changing regulatory landscape.

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**N** NATURE ALPHA



“Nature data insights to keep you compliant today and ahead tomorrow.”



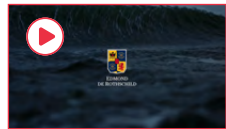
# GENETICALLY RESPONSIBLE

Edmond de Rothschild has long helped spur the major changes that have shaped our society, because we believe that wealth can be used to good ends. We like to define ourselves as genetically responsible, because our business ecosystem is driven by a very concrete reality of materials and elements.

Guided by our convictions, we actively invest in the world of tomorrow to meet the expectations of our private and institutional clients and partners.

**For us, investing signifies shaping a world that thrives sustainably.**

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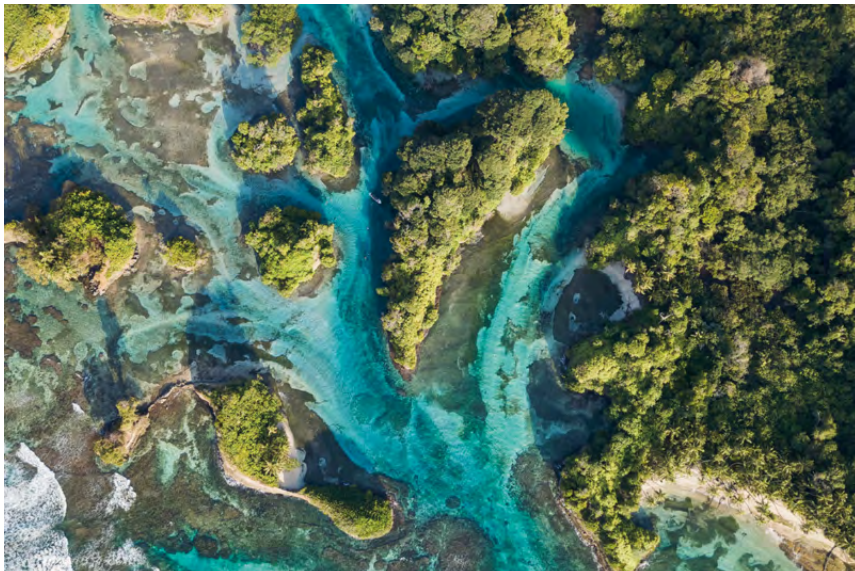


## NATURE-RELATED FINANCIAL RISK

Environmental challenges like climate change and biodiversity loss pose risks to banks and insurers. Financial institutions must adapt strategies now to ensure resilience and sustainable growth amidst these evolving challenges and to adhere to upcoming regulations such as FINMA Circular 26/1.

**Deloitte.**

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## COMMITTED TO CREATING VALUE

EFG is committed to driving change by allocating assets on behalf of our clients to transformative technologies and innovative companies that support sustainable development.

Find out more on [efginternational.com](https://efginternational.com)

**EFG**

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## REGENERATIVE AGRICULTURE MEETS AI

Across Africa, AI-empowered solutions are helping farmers improve soil health, raise yields, cut costs and revive ecosystems. EY coaches and provides technical support to local entities at the forefront of the regenerative agriculture movement by leveraging financial services to scale activities.

Help drive AI-empowered agriculture innovation in Africa!



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## INVESTING SUSTAINABLY FOR THE LONG TERM

Sustainability challenges are reshaping the investment landscape, creating both risks and opportunities. At UBP, integrating sustainability into investment advice is a strategic way to protect and grow our clients' wealth over the long term, while helping to channel capital towards the transition.

Contact: [Sustainability@ubp.ch](mailto:Sustainability@ubp.ch)  
Join our newsletter: [www.ubp.com](http://www.ubp.com)



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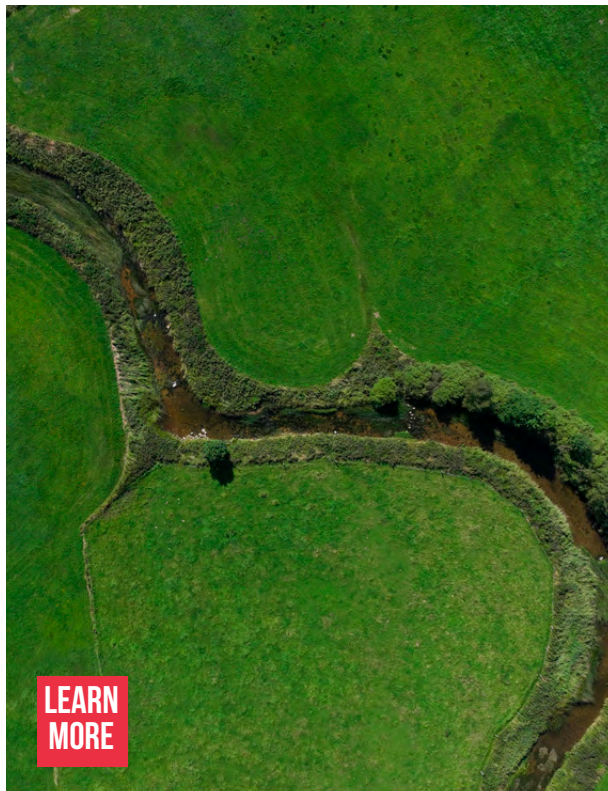


## Responsible investing at BCV



We guide clients toward investments that incorporate environmental, social, and governance (ESG) criteria, and endeavor to bring portfolios into line with the goals of the Paris Agreement, the Swiss government, and the Vaud climate plan.

Socially responsible investing at BCV:  
<https://www.bcv.ch/en/sri>



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## BNP Paribas supporting its clients' transition



BNP Paribas committed €200bn to low-carbon transition by 2025, deploying €179bn by end-2024 through loans, bonds, and advisory services to accelerate decarbonisation and sustainable growth.

Fostering a just transition | BNP Paribas Group:  
<https://group.bnpparibas/en/our-commitments/transitions>



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## A New Paradigm for ESG Analysis



AI creates opportunities in sustainable finance. Human-centric approach helps experts by supporting them, not replacing them. Analysts focus on qualitative judgment and leverage AI for better insights and informed decisions.



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## Decarbonising Portfolios: Turning Climate Action into Investment Opportunity



Decarbonising investment portfolios is both a climate imperative and a strategic response to shifting markets. By reducing the carbon footprint of portfolios, investors can mitigate regulatory, operational and transition risks while supporting the move to a low-carbon economy. This involves targeted investments in innovative companies driving emissions reductions, avoiding assets with excessive climate risks, and backing scalable sustainable business models. Decarbonisation is not a niche tactic but should be an integral part of portfolio construction—as it can access attractive investment opportunities with tangible climate impact.







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A close-up photograph of several hands of different skin tones cupping handfuls of dark brown soil. Each hand holds a small, vibrant green seedling with two leaves. The hands are arranged in a circular pattern, creating a sense of unity and shared purpose. The background is softly blurred, showing more soil and wood chips.

# 06 ACKNOWLEDGEMENTS





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[www.buildingbridges.org](http://www.buildingbridges.org)

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